# "Wetter World? Better together in Lincolnshire"

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#### What's all this about?

Quickly deal with....

- What drove us?
- What did we do?

Spend a bit more time....

- Why is it a success?
- What of the future?

#### **2007 Floods!**

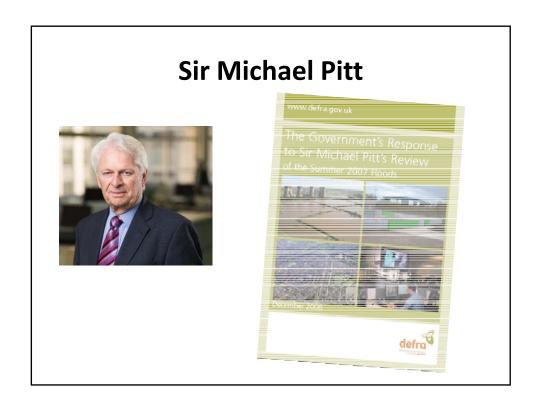


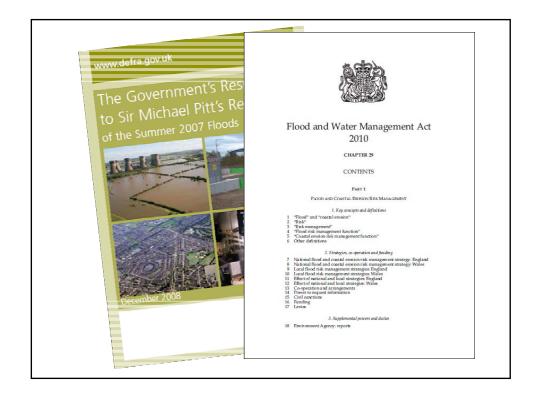




#### Series of flood events

- Not just Lincolnshire Summer 2007 floods
  - Northern Ireland
  - East Riding of Yorkshire and Kingston upon Hull
  - The Midlands
  - Yorkshire
  - Gloucestershire, Herefordshire, Worcestershire
  - Oxfordshire, Berkshire
  - (very few places completely unaffected)

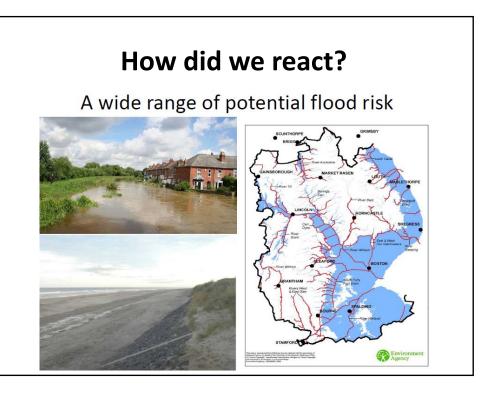




#### An Act in less than 18 months

#### Because.....

- Political Will
- Defra and EA brought the right people together
- ....with the right attitude of collaboration
- ....with the right level of expertise
- Star of the show Matt Crossman, Defra



# Our nightmare!!



#### Does it matter?

- Value of the leisure coast
- Food security
  - -Lincolnshire provides 20% of the UK's food
    - Largest potato, wheat, cereal and poultry producer in the UK
    - Second largest sugar beet producer in the UK
    - Fifth largest pig producer in England

#### What could we do?

- Give up!
- Insist that everything stays the same
- Work with other organisations to adapt to Environmental Change:
  - physical measures
  - influence government (present and next!)

#### Lincolnshire already manages water...

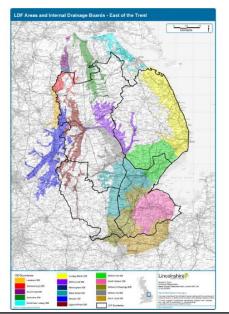


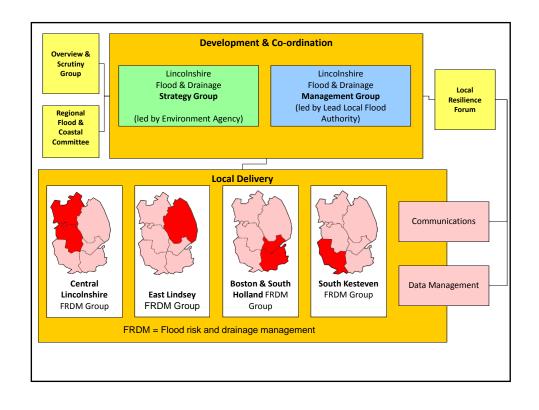
# Internal Drainage Boards (IDBs)

Drain low-lying areas (40% of Lincolnshire)

Land drainage – especially agricultural land, but also some urban areas

Water level management





#### 2010 Great pairing for EA!

EA Chairman Lord Smith



EA Chief Executive Paul Leinster



A collaborative Area Manager – Andy Baxendale

Trustworthy to trusted

# **Extending** the Medway Boundaries

- Delegation of powers under the Act \_ IDBs can act beyond the Medway boundaries
- Reflects the partnership principle of the most appropriate partner undertaking delivery



## **Key criteria for success**

- 1. Political Will
- 2. Collaboration
- 3. Money
- 4. Expertise

## **Political Will is vital!**

#### Why?

- Politics drives everything!
- Parliament directs funds.... and legislation
- Locally, councillors direct....
  ....policy, priorities and pounds

#### **Political Will**

Nothing concentrates the minds of politicians more than ...

.... Events



# Why is collaboration important?

- Too many organisations to be effective individually
- Too big an issue
- Need to pool expertise, knowledge and resources
- Significant individuals can make a HUGE difference to success

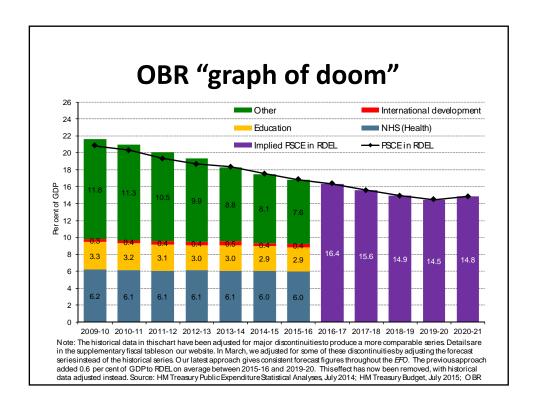
#### **Successful collaboration**

- Organisations must WANT to collaborate
- Lead from the top

In order to create a culture where

• Individuals within the organisations want to collaborate

# What's wrong with funding? Too little of it!



## Making the most of money

#### **Lincolnshire County Council:**

- Provided £6m towards Louth and Horncastle flood alleviation schemes
- Has set aside £11m towards Boston Barrier

#### **Greater Lincolnshire LEP**

- Supported cash flow for scheme with high level of flood protection
- Identified financial requirements in Water Resources Plan

#### We need expertise as well as money

- Who needs the expertise?
  - Defra
  - Environment Agency
  - Lead Local Flood Authorities
  - Water and Sewerage Companies
  - Internal Drainage Boards
  - Other flood risk management authorities
  - Consultants and Contractors

## What sort of expertise?

#### EA and LLFAs need to be good clients

- Floods policy expertise
- Commissioning skills

Do we also need to be Practitioners?

## **Expertise from consultants**

#### WHY?

#### Because....

- LLFAs may not be able to afford full range of practitioners
- Variable workloads
- Uncertainty about funding

# Contributing.....

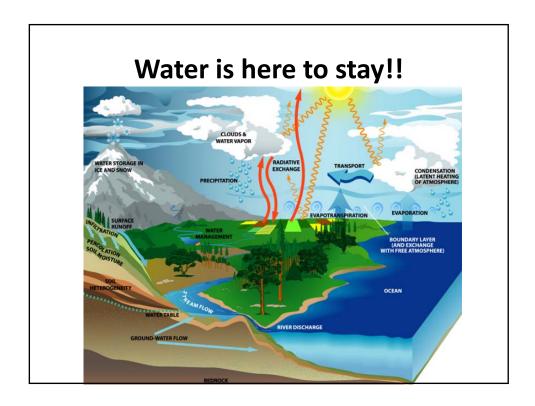


#### **Water Resources Study**

- Flood risk and water resource management
- from an economic perspective

#### So what of the future?

- Environmental change is likely to create more uncertainty
  - Increased intensity of events
  - Previous design standards will need revising
  - Exceedance will be common
  - People need to learn to live with environmental change
  - Mitigation through flood defence schemes
  - Adaptation through learning to live with water





#### What we asked for....

- delegation of decision-making powers over flood risk management priorities
- resources in the medium-term programme (MTP) from national to the local level;
- tax incentives for agri-food businesses and the steel industry to develop water resources or water efficiency measures on their sites;
- tax relief for businesses contributing to flood relief schemes that meet the objectives of the Local Flood Risk Management Strategy and the LEP Growth Strategy;
- **devolution of the EA powers** around flood risk operations and use of the capital funding within the Medium Term Programme (MTP).

#### What we got...so far!!!

- Acknowledgement of the success of the Lincolnshire Partnership [Para 38].
- Integration across the Greater Lincolnshire geography by building on:
  - governance and scrutiny structure
  - the joint Lincolnshire Flood Risk and Drainage Management Strategy,
  - Common Works Programme,
  - the LEP's Water Management Plan [Para 39]

# Relevant specific devolved powers and resources GLCA to [Para 40]:

- a. Propose evidence-based reprioritisation of capital water management investment
- Identify, propose and develop opportunities to take on more local responsibility for delivering projects
- c. Integrate delivery of local and national programmes and implement local scheme prioritisation especially to sustain lower consequence systems and schemes.
- d. Develop the prioritised programme of water management to **match local priorities for driving growth**.

d. Seek to extend the Internal Drainage Board boundaries to the extent permitted by the Land Drainage Act, to maximise IDB coverage across Greater Lincolnshire and authorise IDBs to extend their levy raising powers across the whole of those areas.

e. The **government will support Greater Lincolnshire in their work** to attract business investment in water efficiency and water management.

- The GLCA will contribute to the outcomes from the GLLEP's Water Resources Study and the objectives set out in the resulting Water Management Plan. [Para 41]
- Within the confines of the existing National Planning Policy Framework GLCA will take into account the high standards of water management that exist in Greater Lincolnshire in driving growth and prosperity. [Para 42]

# Mainly words of intent, but...

- Chief Executive of Boston (Phil Drury) is leading negotiations on behalf of shadow GLCA
- Supported by partners
- GLLEP is completing its Water Management Plan

#### 2016 EA

EA Chairman EA Chief Executive Emma Boyd (Acting Chairman) Sir James Bevan





#### Possible future?

#### **GLCA/LOCAL GOVERNMENT**

- deals with EVERYTHING
- EXCEPT that which it cedes to the nation state!

#### **CENTRAL GOVERNMENT**

 those issues that protect the interests of the nation



Providing economic assessment and evidence

#### **ENVIRONMENT AGENCY – new role**

- · Not just an agency for central government
- Some of its funding through Combined Authority?

#### **DELIVERY PARTNERS**

- Internal Drainage Boards
- Water Companies
- Local Authorities

#### **Conclusions**

- We need to keep flood risk management on the political radar
- We need to demonstrate that economic growth is dependant on good infrastructure, including flood mitigation and adaptation
- We need to work with each other
- We need to grow our own expertise.