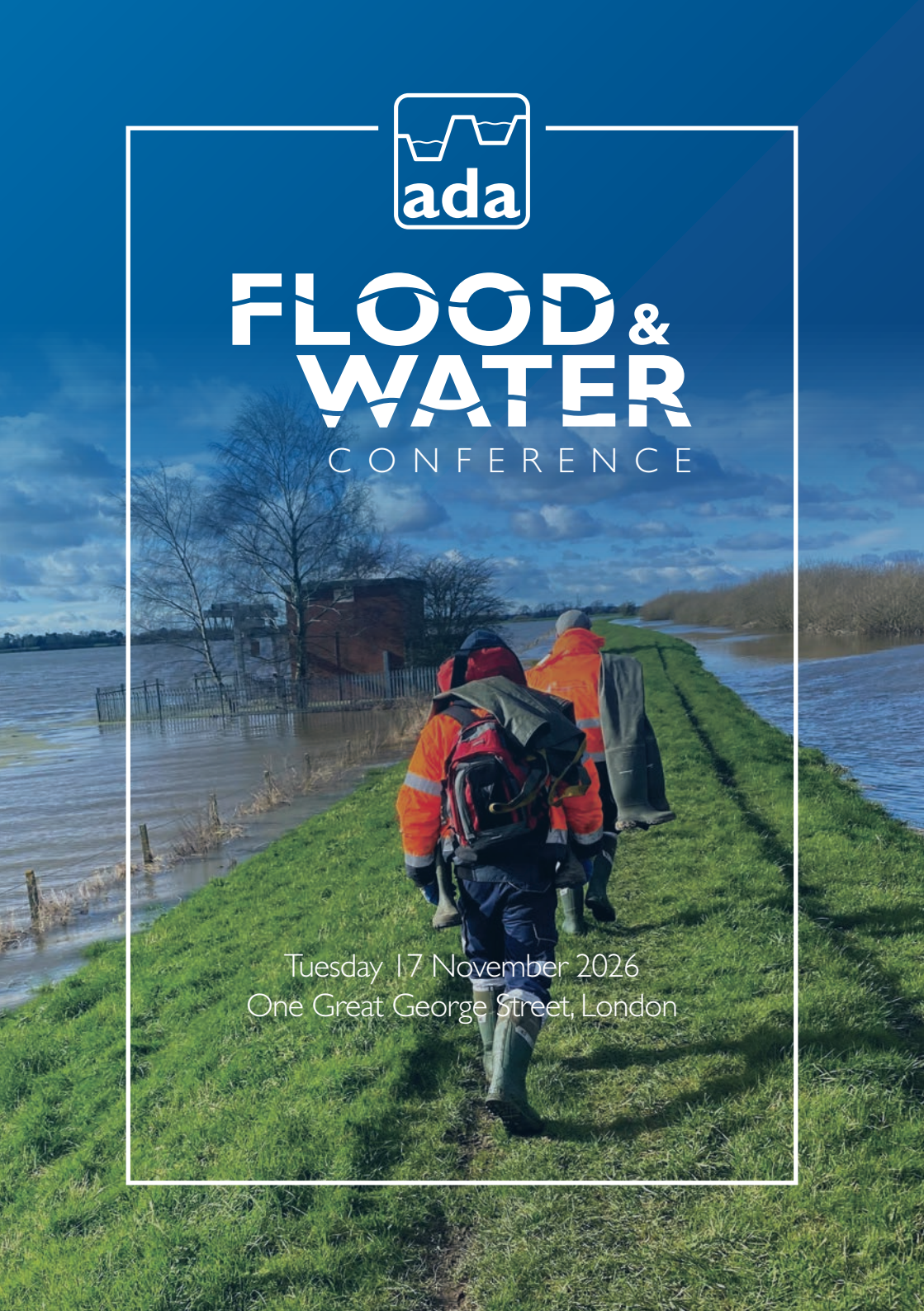
FLOOD & WATER CONFERENCE



Tuesday 17 November 2026
One Great George Street, London

EXHIBITORS

Balfour Beatty

DXB PUMP & POWER

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CONTENTS

02-03
AGENDA

04-05
WELCOME from Robert Caudwell OBE

06-09
SPEAKER PROFILES

10-13
ADA ACTIVITIES IN 2026

14-15
EXHIBITION PLAN

16-21
ABOUT OUR HEADLINE SPONSORS

22-31
THE ADA DIRECTORY featuring Associate Members

Tuesday 17 November 2026 11.00 – 16.00

AGENDA

EXHIBITION

11.00 – 12.45

In the Great Hall

11.00
PROFESSIONAL NETWORKING

Catch up with friends and colleagues from across the flood and water management sector over tea and coffee. Meet with ADA Associate Members who supply the sector with skills, equipment, and services.

11.45
BUFFET LUNCH SERVED

CONFERENCE

12.45 – 16.00

In the Thomas Telford Theatre

12.45
WELCOME

Robert Caudwell OBE

Conference Chair, ADA

12.50
OPENING KEYNOTE ADDRESS

ROBBIE MOORE MP

Shadow Minister for Environment, Food & Rural Affairs

One Great George Street, Westminster, London, SW1P 3AA

13.10
PRESENTATIONS

ANGELA JONES

Strategic Director of Communities, Place & Economy, Westmorland & Furness Council

GAVIN LANE

President, CLA

13.50
BREAK

For Members Networking and Associate Members' Exhibition

Tea, coffee and biscuits in the Great Hall

14.40
PRESENTATIONS

WILLIAM HARRINGTON

Head of Rural Flood Risk, Department for Environment, Food & Rural Affairs (Defra)

ROBERT CAUDWELL OBE

Chair, ADA

15.20
TOPICAL DISCUSSION

A session enabling members to raise questions and discuss relevant flood and water management topics with a panel of representatives from ADA, Defra, and risk management authorities.

16.00
CLOSE

Tuesday 17 November 2026 11.00 – 16.00

Welcome to the ADA Flood & Water Conference 2026

Robert Caudwell OBE, Chair, ADA

On behalf of our President, Vice Presidents, Directors, and all of us in the ADA team, it gives me great pleasure to welcome you once again to One Great George Street for the ADA Flood & Water Conference 2026. This is my final conference as Chair of ADA, which makes today especially meaningful, and I am delighted that we can come together to share ideas, renew connections and look positively to the future.

A warm thank you to our sponsors: Balfour Beatty, DXB Pump & Power, and Wilkin Chapman Rollits. Their generous support helps make this event possible and helps bring our community together.

This has again been a year of contrasts. A wet start was followed by a prolonged, record-breaking drought, placing pressure on water supplies for industry, agriculture and the public. These conditions reinforce the importance of the work represented in this room today.

Our ageing water infrastructure has faced immense strain, from burst pipes to cracked embankments caused by land movement during the dry spring, summer and autumn. Yet these challenges also sharpen our focus and underline the value of expertise, innovation and partnership across our sector.

The Met Office is forecasting a wetter period in November and December, followed by drier conditions in the first few months of the new year. As the effects of



IDBs' role in water level management has been drawn into close focus this summer. Assets such as this twin-leaf weir operated by Littleport & Downham IDB are critical for retaining water safely. (Ian Moodie, ADA)

a strong El Niño are felt across the globe, the UK must be ready for both flood and drought—and the knowledge gathered here can help us meet that task.

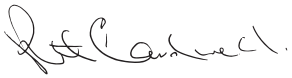
It is therefore vital that we, as risk management authorities and wider partners, work together as one community of water level managers. Flood and drought cannot be considered in isolation; by combining our experience, ideas and ambition, we can achieve better outcomes. I look forward to hearing how our excellent line-up of speakers view these challenges, exploring the opportunities and strategies that can take us forward. My sincere thanks go to all our speakers for their time and contributions today. I also extend special thanks to Will Harrington for his valuable contributions to ADA's Board meetings during my tenure as Chair.

As you will have seen from the agenda, I have allowed myself a round-up slot to reflect on themes from this year's conference and on the past nine years as ADA's Chair. As this is my final conference in that capacity, it will be a chance to celebrate progress, recognise the important work still ahead and share a few thoughts as I hand over to Michael Sly MBE. I cannot cover everything, of course, but I hope my reflections will encourage us as we look to ADA's next chapter.



I will endeavour to leave as much time as possible for your questions. Michael will lead the discussion, and I warmly encourage you to take part. Please post your questions on Slido if you can and we will try to come to these first. Please add your name either on slido or state clearly who you are if invited to ask a question from the floor.

I hope you enjoy the day. Please make the most of the opportunity to reconnect with friends and colleagues, meet our exhibitors and form new partnerships. To the students and young professionals in the audience: a very warm welcome. Your ideas, energy, and enthusiasm are important to the future of our fascinating sector, so please introduce yourselves, ask questions and join the discussions. I look forward to seeing you all throughout the conference and to a positive, engaging and inspiring day together.



ROBERT CAUDWELL OBE
CHAIR, ADA



ROBBIE MOORE MP

Shadow Minister for Environment, Food & Rural Affairs

Robbie has been the member of parliament for Keighley and Ilkley, formerly Keighley, in West Yorkshire since the 2019 general election. Before becoming an MP, Robbie spent his life in agriculture, growing up on his family's farm in Lincolnshire before training to be a chartered rural surveyor.

Prior to the general election in July 2024, Robbie was the Defra Floods Minister and played a significant part in the conceiving of IDB recovery funding after the 2023/24 winter storms.

With a background in business and local government, and as a prominent voice on flooding, ADA welcomes Robbie's insights on flood resilience, future maintenance funding, and reform of flood and water governance.



ANGELA JONES

Strategic Director of Communities, Place & Economy, Westmorland & Furness Council

Angela is the immediate past President of ADEPT, the national membership body for local authority place directors and their teams.

Angela began her local government career in 1998 as a trading standards officer at the Isle of Anglesey County Council. Working in a mixture of unitary and county councils, across the North West of England and Wales, Angela has senior leadership experience across place-based services including economic development, highways and transport, flood risk management, climate and nature, planning, waste, and community services.

Angela will be highlighting the importance of catchment-wide water management and maintenance, drawing on both national and local experience of both.



GAVIN LANE
President, CLA

Gavin grew up on his family farm on the edge of King's Lynn in Norfolk. At 25, he started farming on a contract farming arrangement with his father and now owns and farms land on two separate arable farms, both with large countryside stewardship schemes and using regenerative farming practices.

Within the CLA, Gavin has chaired the Business & Rural Economy Committee, Norfolk Branch, and Agriculture & Land Use Committee, and also sat on Policy Committee. He has also chaired the Education Committee of the Worshipful Company of Farmers and is a Nuffield Scholar.

Gavin will offer the CLA's perspective on the important role of river and water management, exploring local decision-making in delivering effective flood resilience, environmental enhancement and catchment outcomes.



WILLIAM HARRINGTON
Head of Rural Flood Risk, Defra

William is a career civil servant with Defra since 2002, and previously the Government Office for London. His Defra policy roles have comprised animal health (including Bovine Spongiform Encephalopathy [BSE]), farming, water (legislation and affordability), and floods.

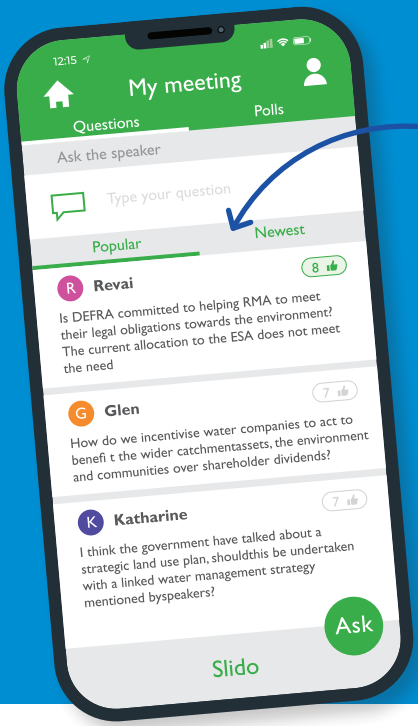
In William's current floods role his team leads on the key policies in: land drainage and internal drainage boards (IDBs), watercourse management and maintenance including riparian landowners, natural flood management, and agricultural flood risk. William helped oversee the recent IDB Storm Recovery & Asset Improvement Fund.

William is a key point of contact for ADA within Defra, and is expected to provide the audience with up to-date strategic and policy news and views from the department.

JOIN THE DISCUSSION USING SLIDO



1. Go to Slido.com
2. Enter the event code: **ADAConf26**
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ROBERT CAUDWELL OBE
Chair, ADA

Robert is a South Lincolnshire farmer who has grown arable and horticultural crops beside the Wash, north of Boston. Flood defence has been central to his career; before becoming ADA Chair, he chaired the Anglian (Northern) RFCC for a decade from July 2005.

He has held numerous other non-executive roles with local, regional and national organisations. An active National Farmers' Union member, he served as an NFU Council Delegate and held senior positions including Chair of its National Audit Committee. He was also a Council Member of the National Trust and chaired Covenham RYA Sailability, which makes sailing and other water activities accessible to people of all abilities, ages and backgrounds.

Since becoming ADA Chair on 16 November 2017, Robert has promoted ADA, its members, and the importance of maintaining our flood defence assets and systems to be resilient to our changing climate. He chaired the Lowland Agricultural Peat Task Force, whose independent report recommended a more sustainable future for agriculture on England's lowland peatlands and informed subsequent government initiatives. Retaining and managing water levels safely has firmly sat at the heart of his time at ADA.

Robert has served as an ambassador for ADA nationally and internationally. As rotating President of the European Union of Water Management Associations in 2019–20, he championed multifunctional water management across Europe.

As he steps down, ADA recognises and celebrates his contribution and commitment throughout his tenure.

ADA actions in 2026

FUTURE OF ADA

ADA is highly respected across government, agencies and key stakeholders, but our image remains narrowly identified with "drainage". This summer has propelled ADA members further into the water management space and ADA considers that the time is right for us to broaden our identity towards an Association of Flood & Water Authorities, or similar, and including our ASA colleagues in that journey.

At the same time IDBs are undergoing changes. Of the three new IDBs created by amalgamation in 2026 all were named Water (Level) Management Boards and more are set to follow over the next few years. A positive change for those IDBs presents a challenge for ADA, because unless we change our subscription structure to reflect there being fewer, larger, IDBs overall, ADA cannot maintain or grow our services for our members.

We believe therefore that the time is now right to reform ADA's membership structure and fees as we transition into our new identity. Be reassured that these changes will be done in full consultation with members, and our focus remains on representing the views and needs of all our members.

Such re-alignment will pave the way for ADA to help shape the future of water level management, connecting land, water and people who manage water, to deliver climate resilience, sustainable natural value and better places throughout our river catchments.

REPRESENTATION

IDB Storm Recovery & Asset Improvement Fund | ADA has worked closely with Defra, EA, and IDBs to support the delivery of these important asset repair and climate resilience projects, showcasing IDBs' ingenuity, pace, and local knowledge. ADA has emphasised the numerous successes of the £93.5 million grant scheme to Ministers, MPs, and across the wider sector, championing projects in the ADA Gazette, at Flood & Coast, and at the Flood & Drought Resilience Task Force. ADA highlighted the wider water level management benefits provided and strong value for money for lowland rural landscapes and communities. ADA was pleased to take part in a celebration and shared learning event in July in the Fens organised by the EA's fund management team.

Floods & Drought Resilience Taskforce | ADA continues to be a key partner, actively contributing to the Government's Taskforce that brings together ministers, experts, and decision makers from across UK government and non-government organisations. The quarterly meetings are chaired by the Minister for Floods & Water. ADA recently highlighted the risks from a dry summer on raised embankments at the Taskforce, alongside presenting evidence on the benefits from the IDB Fund.

IDB Funding & Costs Research | ADA worked closely with Defra to form the scope of the joint study being undertaken with MHCLG to review IDBs' funding model and operational costs. ADA held a seat on the

study's senior advisory panel to guide and monitor its progress, and assist the appointed consultants' understanding of IDBs. ADA helped with liaison, sharing of interim findings and promotion of dissemination events.

Rural Flood Resilience Partnership | ADA continues to be an active member of the partnership (alongside the EA, NFU, CLA, NE, and ACRE), seeking to improve collaboration, deepen understanding of rural vulnerabilities, and support agricultural businesses and rural communities in building their resilience to flooding. A number of outputs from the Partnership have been completed this year, including guidance on flood resilience for agricultural buildings that ADA actively contributed to.

ADVOCACY

Drought | ADA was invited to attend both Water Resources Group and National Drought Group meetings in 2026 that were overseeing water shortage concerns. ADA represented the insights and interests of IDBs in managing water resources across lowland catchments. Previously at the end of 2025, ADA provided written evidence and facilitated Andrew Newton in presenting to the House of Lords Environment & Climate Change Committee on lowland water resource management. ADA has highlighted the importance of IDB systems in retaining and distributing water during drought conditions, the need to allow dynamic abstraction to fill reservoirs, build new reservoirs large and small as well as water retention infrastructure, and reframe the legislative role of IDBs as water level managers within their lowland catchments. We have also worked with IDBs impacted by the Holme Fen National Nature Reserve peat fire to highlight to Defra their work transferring water to firefighting efforts and the costs they have accrued in this role.

Funding for Somerset | ADA played a key behind-the-scenes role in helping to secure £50 million from Defra to help Somerset better withstand the growing threat of flooding, boosting rural flood resilience in the aftermath of high-water levels last winter. The grant funding has been allocated to Somerset Council to work with risk management authorities and communities across the county to deliver projects by March 2027.

Energy Costs | ADA is continuing to challenge standing and fixed energy costs for members. We have written to energy ministers, Defra, and Ofgem in 2026, as well as engaging with several MPs with pumping stations within their constituencies. However, there remains little prospect of any immediate changes to the method used to pass on the cost of managing and maintaining the electricity network, which have resulted in exorbitant standing charges for customers with low annual consumption, but high-capacity requirements (e.g. flood defence pumping stations). These fixed charge rises, coupled with unit prices continuing to increase for diesel and electricity, and a wetter than average winter could result in significant increases for IDB drainage rates and special levies once again in 2027.

Main River Maintenance | ADA has successfully argued for the setting up of a sub-group of the Flood & Drought Resilience Taskforce, chaired by the EA's Exec Director for FCERM. ADA has also secured agreement for the attendance of an active ADA Board member to represent on-the-ground experience. Discussions and agreed actions from this group will be seen directly and considered by the Floods Minister and senior Defra officials.

IN WESTMINSTER

Engaging with Ministers | Several opportunities have arisen for contact with Defra ministers and Shadow Ministers during 2026. ADA helped ensure that local IDBs were involved in a visit to Somerset by Minister for Floods & Water, Emma Hardy MP, as well ADA meeting with her in Westminster in October. ADA has also had direct contact with Defra Shadow Ministers, Robbie Moore MP and Dr Neil Hudson MP. Contacts have also taken place with Defra Parliamentary Private Secretaries Andrew Pakes MP and Lee Pitcher MP.

All Party Parliamentary Group | ADA supported four meetings for the Sustainable Flood and Drought All-Party Parliamentary Group APPG in partnership with CIWEM in 2026, bringing MPs and peers together with industry experts to raise the profile of members covering water scarcity and peat soils.

In Parliament | ADA has been involved in an increased number of parliamentary events this year, including the launch of the latest Bricks & Water report, hosted by ADA Vice President, Baroness McIntosh. ADA helped to organise a Parliamentary reception on behalf of the Fens 2100+ partners and the Environment Agency to make a case for change for the Fens landscape.

ENVIRONMENT

Lowland Peat Water Management | ADA has secured a contract worth up to £110k with Defra to help advise the Environment Agency on the development of grant funding of up to £4.5 million to help farmers, IDBs, and local partners explore more sustainable ways of managing water in lowland peat areas (Discovery), and up to a further £36 million to deliver the infrastructure and water management controls needed to facilitate change in water management for lowland peat soils (Implementation). ADA's initial year's contract is extendable for a further two years subject to Defra agreement.

Environment Day | A capacity audience on 04 February heard from a diverse range of speakers from academia, charities, RMAs, and the Netherlands sharing their experiences of managing and enhancing the lowland aquatic environment. The event at Park Farm, Thorney, was sponsored by Breheny, and will return on 03 February 2027.

Volunteering | The ADA team even found the time to take part in a summer habitat conservation day, joining park rangers from Warwickshire County Council near the River Tame to remove Himalayan balsam.

COMMUNICATION

ADA Gazette | ADA has continued to grow our members' magazine, with a 20% increase in advertising income in 2026, alongside a better process for how we manage member contacts so that we continue to inform those who are shaping and steering flood and water level management across the UK both locally and nationally.

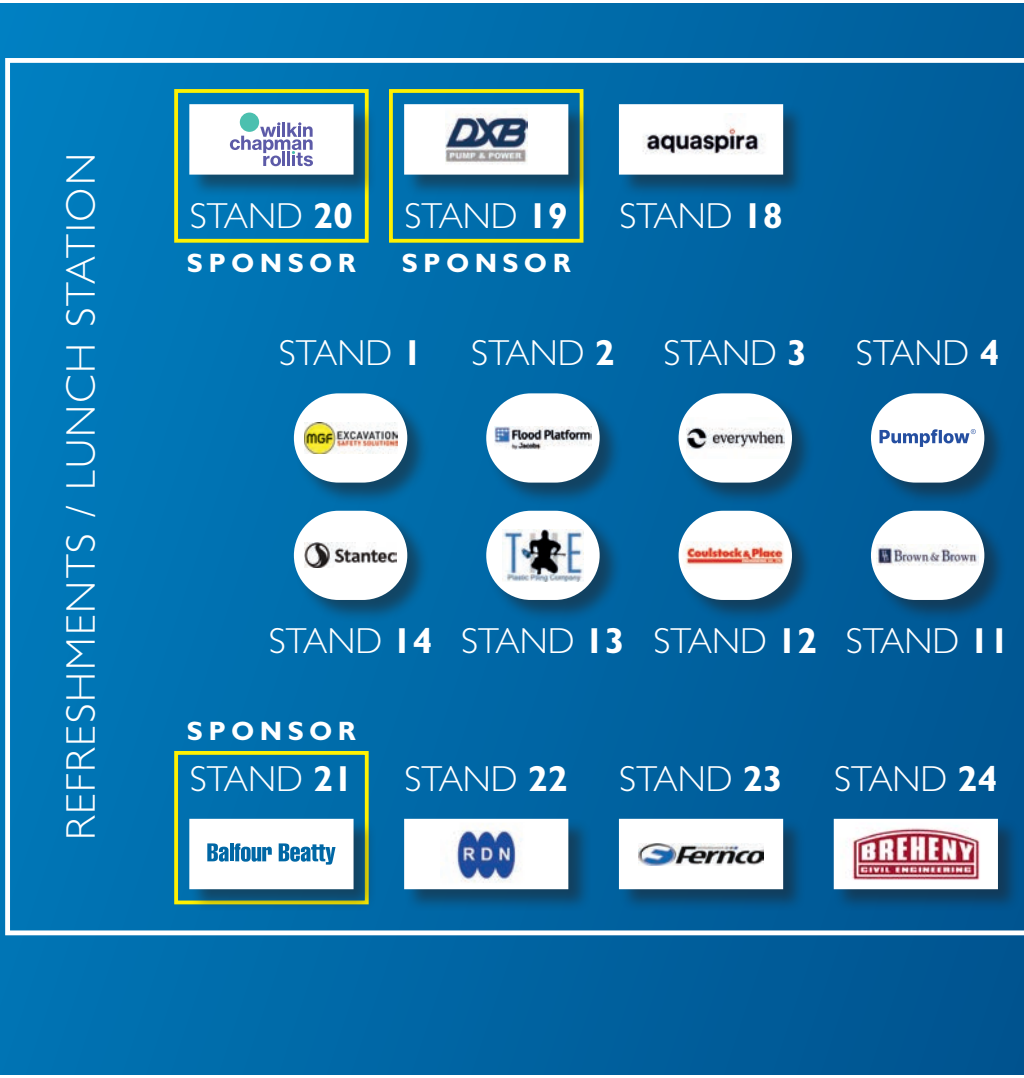
Flood & Coast '26 | As a strategic partner ADA had a strong presence in Liverpool within the Local Authority Hub, promoting the work of local RMAs. ADA also designed displays at the show for ASA, the Rural Flood Resilience Partnership, and Witham Fourth District IDB. We look forward to seeing more members in the Hub next year at this highly engaging event for the sector.

SKILLS AND TRAINING

Expert Media Training | At the beginning of March, ADA organised two specialist training days for IDB members with renowned radio and television journalist, Tom Heap and a production team. Both days covered both face to face and online interviews as well as the creation of compelling social media content.

Digital Academy | ADA has secured initial funding of £50,000 from the SAAA to develop an online portal to provide training modules covering governance and accountability for IDB members. Funding may be extended for a further two years, subject to agreement.

Learning Resources | ADA has continued to sponsor and support the Power of Water category within Lincolnshire Agricultural Society's Schools Challenge 2026. Our learning resources are free to download from the ADA website and the Countryside Classroom platform. We think they are fantastic tools to help members engage with local schools and uniform groups, like Scouts or Guides.



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BUILDING COASTAL RESILIENCE AT BENACRE AND KESSINGLAND


Benacre and Kessingland Flood Risk Management Scheme

Along the Suffolk coast, erosion and rising sea levels are putting increasing pressure on existing flood assets and critical infrastructure.

The Benacre and Kessingland Flood Management Project is addressing these challenges through a major realignment of sea defences, helping protect communities, farmland and infrastructure while creating new opportunities for nature.

Working alongside project partners, Balfour Beatty is delivering new inland flood embankments and pumping infrastructure to manage tidal flooding, river levels and surface water.

The scheme includes a new main pumping station with more than double the capacity of the existing facility, alongside a second pumping station and new earth embankments to strengthen resilience to increasingly heavy rainfall.

CREATING SPACE FOR NATURE

The Benacre and Kessingland Flood Risk Management project demonstrates how flood protection and environmental enhancement can go hand in hand.

Alongside safeguarding homes, businesses, farmland and critical infrastructure from future flood risk, the scheme will create new intertidal habitat and enhance river environments, supporting biodiversity and delivering a long-term, sustainable solution for the coastline.

Once complete, the project will leave a lasting legacy for local communities and the natural environment.

Impact at a glance

- **35 homes** better protected
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- **80+ hectares** of new intertidal marsh
- **52 km** of river habitat enhanced

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FROM FARM BEGINNINGS TO FLOOD PREVENTION: THE RISE OF DXB GROUP

DXB Group is a family owned organisation made up of two companies DXB Pump & Power the manufacturing company based in Suffolk and DXB Integrate (DXBi) which is the national sales and rental company with a growing network of depots around the country.

Having started in 2017 from a small unit on a farm outside Ipswich, the company has grown substantially and now operates from its own 15,000sqft factory in Elmswell, near Bury St Edmunds on the edge of the Fens and in the middle of East Anglia's agricultural region including Lincolnshire. The company also has operations in the South focused on supporting its products in South East and South West regions.

The company has a full design, manufacture and supply capability offering its products not only in the UK but throughout the world through its dealer network and international end users such as large mineral companies, water management organisations and end users such as Governments.

In the past DXB has supplied large pumping solutions including pumps, pipework and accessories into a number of diverse applications including mines, film studios (Malta where they filmed Gladiator 2) and customers in the Middle East, Central Asia and Africa.

In the UK, the company is a framework supplier to the Environment Agency for the upgrade of their 250 pumpsets and also supply new Stage 5 pumpsets similar to the seventy or so pumpsets bought by the Internal Drainage Boards in the last 12 months.

DXB is also a partner of other important pumps for the Drainage Boards including the Bosman fish-friendly pumps, where the companies have partnered up to offer not only the new replacement pumps for actual pumpstations but also the over-pumping required during the works using the some of the 90 or so large pumpsets in the DXBi fleet which are regularly used in flood prevention and water transfer applications.

In addition to the supply of fixed installed pumps and temporary pumping, DXB has recently worked with a local IDB in Cambridgeshire to upgrade the engines on a pumpstation supplying two brand new Stage 5 emission compliant engines to replace two old 8 litre Stage 2 engines and installing them onto the existing pumps and gearboxes.

This work saved the IDB a substantial amount of capital and reduce the carbon footprint of not only the replacement of the equipment but also ongoing carbon savings through the use of Stage 5 technology.

By offering, both fixed installed and temporary pumping solutions to the Internal Drainage Boards, DXB is one of the few organisations that offer a turnkey solution on smaller projects like those above but is still able to offer new and innovative solutions including those that are fish friendly.

Drainage and water management

With extensive experience in dealing with issues that arise for internal drainage boards and flood risk management bodies across England and Wales, our specialist solicitors understand the relevant legislation, powers and responsibilities

Our specialist drainage and water management advisers have an in-depth knowledge of the Land Drainage Act 1991 and the regulatory framework governing Boards.

We provide clear, practical advice to help Boards understand their options and make informed decisions. We work closely with Boards, members and officers to resolve legal issues and find pragmatic solutions to keep matters moving efficiently.

So, please join us on **Stand 20 at Flood & Water Conference on Tuesday 17th November** to meet our team of experts and find out more about how we can help you.

Estelle Culligan co-authored the second edition of ADA's Good Governance Guide for Internal Drainage Boards drawing on her expertise in public sector governance and regulatory law to create a vital resource for Board members and clerks.



HEADLINE SPONSORS

AT THE ADA FLOOD & WATER LIVE CONFERENCE 2026



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For further information visit **wilkinchapmanrollits.co.uk** or contact one of our team members above.

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A new perspective

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